

Jackson Township Fire District No. 3  
Board of Fire Commissioners  
Jackson Township, NJ

Minutes of Meeting Held  
March 18, 2013

The regular meeting of the Board of Fire Commissioners, District #3, was called to order at 7:36 p.m. by Commissioner C. Jordan on March 18, 2013.

**PRESENT** – Commissioners C. Jordan, S. Jordan, Fatovic, Walter, Gibson, Attorney, Clerk Hode

**ABSENT** – None

This meeting was duly advertised in accordance with the open business-meeting act of the State of New Jersey.

Commissioner S. Jordan and Commissioner Gibson were sworn in.

Mr. Youssouf read the resolution for the Meeting Schedule for 2013-2014. We changed the February 17th meeting to February 18th. **Vote: AYE:** Commissioners C. Jordan, S. Jordan, Fatovic, Walter, And Gibson  
**NAY:** none.

Mr. Youssouf read the resolution appointing the Attorney for 2013-2014. **Vote: AYE:** Commissioners C. Jordan, S. Jordan, Fatovic, Walter, And Gibson. **NAY:** none.

Mr. Youssouf read the resolution appointing the Accountant for 2013-2014. **Vote: AYE:** Commissioners C. Jordan, S. Jordan, Fatovic, Walter, And Gibson  
**NAY:** none.

Mr. Youssouf read the resolution appointing the Banks for 2013-2014. **Vote: AYE:** Commissioners C. Jordan, S. Jordan, Fatovic, Walter, And Gibson  
**NAY:** none.

Commissioner Cliff Jordan requested Clerk Hode to contact all the banks and advise that we need to add Scott Jordan & Stephen Gibson to all accounts and remove Commissioner Robert Baylis and Deceased member Ben Pasqua.

Mr. Youssouf read the resolution appointing the Papers for 2013-2014. **Vote: AYE:** Commissioners C. Jordan, S. Jordan, Fatovic, Walter, Gibson **NAY:** none.

**VOLUNTEER COMPANY REPORT** – Trinity Brown is now a new member. The SOG for the coin toss will be ready by Friday March 22<sup>nd</sup> 2013.

**SECRETARIES REPORT** – Motion to accept the Minutes made by Commissioner C. Jordan. **Vote: AYE:** Commissioners C. Jordan, S. Jordan, Fatovic and Gibson **NAY:** Commissioner Walter.

**TREASURER'S REPORT** – None

**Supervisory Report-** Commissioner Fatovic Confirmed the requisition forms that were previously approved.

**ATTORNEY'S REPORT** - Reorganization and Resolutions as previously mentioned.

**CHIEF'S REPORT** - A report has been given to the Commissioners for review. FEMA is working on claim for Super storm Sandy. We would need approval to pursue funding for IAFCTV. The IAFC conference is \$95.00 to register. Our servers will be shut down over the weekend of March 23<sup>rd</sup>, 2013. The fueling apparatus SOG is being updated. Gear inspection found issues with helmets including three broken helmets.

**OLD BUSINESS** – None

**NEW BUSINESS** – Cooper Power Systems generator including a 5 year warranty and without installation is \$29,284.00. Motion to proceed subject to reviewing budget first made by Commissioner C. Jordan. **VOTE: AYE:** Commissioner S. Jordan, Fatovic, Walter and Gibson. **NAY:** none.  
Motion to sign Air and Gas Technologies Contract renewal made by Commissioner C. Jordan. **VOTE: AYE:** Commissioner S. Jordan, Fatovic, Walter and Gibson. **NAY:** none. Motion to replace cylinders made by Commissioner C. Jordan. **VOTE: AYE:** Commissioner S. Jordan, Fatovic, Walter and Gibson. **NAY:** None.  
Motion to accept two training requests for FF Moroney and FF Stacy made by Commissioner C. Jordan. . **VOTE: AYE:** Commissioner S. Jordan, Fatovic, Walter and Gibson. **NAY:** none.  
The vehicle log has not been utilized since 1/31/2013.

**PUBLIC-** None

Motion to accept a Resolution authorizing a closed-session for executive session for the purpose of discussing potential litigation; lawyer-client privileged material and personnel material. Subject matter to be released when it is no longer privileged, by Commissioner C. Jordan Seconded by Commissioner Fatovic. **ROLE CALL**  
Commissioners C. Jordan, S. Jordan, Fatovic, Walter, Gibson,


Meeting closed to the public for Executive at 8:55pm.

Executive session opened at 8:55 p.m. In attendance are: Commissioner C Jordan; S. Jordan, Fatovic, Walter, Gibson, Attorney, and Clerk Hode

Executive session closed at 10:04pm.

Regular meeting reopened at 10:04 p.m.

Motion to adjourn the meeting at approximately 10:25p.m. By Commissioner C. Jordan seconded by Commissioner S. Jordan VOTE: **AYE: Vote: AYE:**  
Commissioners C. Jordan, S. Jordan, Fatovic, Walter, And Gibson. **NAY:** none.

  
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**Commissioner S. Gibson, Secretary**

**Jackson Twp Board of Fire Commissioners Dist. #3**

**Cash Balances**

As of March 12, 2013

	Mar 12, 13	
	Debit	Credit
1101.01 · NJ State Cash Management	59,272.63	
1102.03 · Fulton Bank Fire Bureau 2206	120,811.70	
1105.01 · Shore Community Bank-MMKT 026	201,254.82	
1106.01 · Shore Comm Beacon Municipal 534	208.51	
1107.01 · Shore Com Bank Freedom Liq 764	172,858.72	
1108.01 · Fulton Bank Payroll 2205	72,224.41	
1109.01 · Fulton Bank General Fund 2204	103,593.24	
1111.01 · Fulton Bank MMKT 7655	283,350.19	
<b>TOTAL</b>	<b>1,013,574.22</b>	<b>0.00</b>

**Jackson Twp Board of Fire Commissioners Dist. #3**  
**Treasurer's Report**  
**As of March 12, 2013**

Date	Num	Name	Memo	Amount
<b>1109.01 · Fulton Bank General Fund 2204</b>				
03/01/2013	auto	Byrnes, Kenneth		(1,664.63)
03/11/2013			Funds Transfer	36,000.00
03/12/2013	1822	Air Purifiers		(250.00)
03/12/2013	1823	AmeriGas		(2,219.77)
03/12/2013	1824	Asbury Park Press		(75.50)
03/12/2013	1825	AT&T	VOID:	0.00
03/12/2013	1826	Battery Zone		(175.00)
03/12/2013	1827	Blaze Emergency Equipment Co		(1,789.05)
03/12/2013	1828	BPC Inc		(2,366.67)
03/12/2013	1829	cablevision		(629.00)
03/12/2013	1830	Carson, Danielle		(158.88)
03/12/2013	1831	Carson, Timothy J.		(178.74)
03/12/2013	1832	Colleen Theobald		(100.00)
03/12/2013	1833	Complete Security Systems	02535B4	(152.00)
03/12/2013	1834	County Line Hardware		(121.86)
03/12/2013	1835	Embroider Me		(436.50)
03/12/2013	1836	Fire and Safety		(134.97)
03/12/2013	1837	First Responder Joint Insurance Fund		(35,414.00)
03/12/2013	1838	Granato, Michael		(119.00)
03/12/2013	1839	H & D Fire Extinguisher Co.		(647.00)
03/12/2013	1840	Hilger, Patrick		(150.00)
03/12/2013	1841	Holmes Heating, Air Cond & refrigerat...		(230.00)
03/12/2013	1842	Jackson Twp MUA	651003	(200.50)
03/12/2013	1843	JCP & L		(846.26)
03/12/2013	1844	Lowe's		(218.61)
03/12/2013	1845	Marpal Disposal		(72.10)
03/12/2013	1846	Matrx Medical Henry Schein		(272.59)
03/12/2013	1847	NFPA		(1,165.50)
03/12/2013	1848	NJ State Association of Fire Districts		(300.00)
03/12/2013	1849	ozane	1271	(170.00)
03/12/2013	1850	pest Doctors		(150.00)
03/12/2013	1851	Staples		(179.56)
03/12/2013	1852	STS Auto		(466.61)
03/12/2013	1854	Toms River Fire Academy		(250.00)
03/12/2013	1855	Vogel Consulting Group LLC		(2,850.00)
03/12/2013	1856	Watchung		(319.60)
03/12/2013	1857	Wells Fargo Financial		(428.00)
03/12/2013	1858	Embroider Me		(213.50)
03/12/2013	1859	STS Auto		(39.77)
03/12/2013	1860	STS Auto		(38.72)
03/12/2013	1861	STS Auto		(63.67)
03/12/2013	1862	Galls	4796515	(1,211.85)
03/12/2013	1863	Schwartz, Vincent J.		(1,266.85)
03/12/2013	1864	The Fire Store	VOID: JACKTWP	0.00
03/12/2013	1865	The Fire Store	JACKTWP	(247.75)
03/12/2013	1866	The Fire Store	JACKTWP	(12.00)
03/12/2013	1867	The Fire Store	JACKTWP	(131.78)
03/12/2013	1868	The Fire Store	JACKTWP	(145.00)
03/12/2013	1869	The Fire Store	JACKTWP	(205.50)
03/12/2013	1870	The Fire Store	JACKTWP	(30.84)
03/12/2013	1871	Continental Fire and Safety, Inc.		(1,768.00)
03/12/2013	1872	KEAN University.		(38.81)
03/12/2013	1873	KEAN University.		(38.81)
03/12/2013	1853	Sun Electrical Construction Corporation		(925.00)
Total 1109.01 · Fulton Bank General Fund 2204				(25,279.75)
<b>TOTAL</b>				<b>(25,279.75)</b>

## **Chief of Department Report – March 18, 2013**

**Michael R. Waters**

### **Vision Statement** (Draft)

It is the vision of Fire District 3 / Station 55 to be recognized by those we serve, our staff, and our career and volunteer members as the following:

- An organization built on teamwork striving to achieve a level of service that is a positive reflection of the department attempting at all times exceeding the expectations of our customers within the constraints of our customers' budget limitations.
- An exceptional department dedicated to the education of the public in order to promote life safety and the preservation of property.
- A dynamic organization that adjusts to the changing needs of the community and its members.
- A department that is acknowledged for its pride, integrity, and professionalism in providing services to the community.
- Attaining and maintaining a level of service that is measured and benchmarked as successfully conducting its mission.

### **Health, Safety & Wellness**

At the January meeting, a recommendation from the Health and Safety committee was endorsed and forwarded to the board to accomplish the previously stated objectives to re-implement the physical evaluation program in a cost-effective and as timely a manner as possible. At the January meeting interest was expressed in on-site services. Representatives of Access Health Systems made a presentation at the February meeting. They offer on-site access to physicals, and we believe that they can meet our requirements concerning the content of the physical examinations. It appears that the cost aspect of the on-site provider is equal to or potentially more expensive than use of Family Practice. However, we are concerned regarding their medical process, in which physician assistants conduct the actual exam, with reliance on decisions by physicians located remotely that do not personally interact with the fire fighters themselves.

In order to fully evaluate the options, we suggest the Board also invite the other previously identified on-site company (Interstate Mobile Care) for the purpose of presenting a synopsis of the scope of their services, including identifying what type of health care professionals are used on site.

### **Strategic Planning**

A draft document has been created and distributed that represents a framework of the strategic plan. Our initial work on the plan will focus on four of the main sections of the draft document: Operational Considerations; Training; Apparatus and Support Vehicles; and Facilities. Individual teams are in the process of being set up and tasked with their specific assignments.

## **Standard Operating Guidelines**

A Station 55 work group focused on updating District SOG's has begun work. A/C Carson and FF Howles are presently formulated a guideline on highway operations, and next will be tackling potential revisions of the following existing SOG's: Standard Company Operations, First to Arrive Duties, and Returning Companies to Service. In addition to the district's work, the Township SOG committee is working to finalize Safety Officer, 2 in and 2 out, Accountability, and Landing Zones.

## **Operations**

1) We are still operating on back-up channel OCPS-6. As a result, Captain Siedler is in the process of converting the mobile and portable radios to the new radio bank template, which allows for an easier switch-over from OCPS-6 (or the TAC channels) to the Fire Ground channels and vice-versa.

We still have interference issues with HD-TV. Frequencies have been identified for potential use in the 460 MHz range by a consultant hired by the Joint Board. The township chiefs are investigating available options including use of the assigned Zone 4 channel in the event we are requested to move off OCPS-6. A defined long range plan for fire service radios still needs to be developed.

2) New Engine 11: The apparatus committee met with John O'Keefe of Fire & Safety. Recent implementation of a program making use of pre-identified manufacturer-specific NJ state bids for apparatus purchase can now simplify our process while accomplishing our objective of cost-containment. A follow-up meeting with Fire & Safety is being rescheduled due to illness.

3) Township Fire Department: Continuing our involvement in the township department unification work already underway through district and company participation. Safety, SOG and Purchasing committees all making progress.

4) Key Repairs: Recommended repairs were authorized for 5511, 5521 and 5505 as a result of recent PM's by Blaze. Planned repairs to 5505 were delayed due to the most recent storm.

5) District 3 will have Aerial and Ground Ladder Testing on Wednesday March 27. Diversified will be redoing all ground ladders and aerial truck at no additional charge.

6) A meeting was held with the MUA at which an agreement was reached to install two more fire hydrants this year in areas with coverage issues. Dependent on the final engineering work, these will likely be off Forest Drive and in the Harfield Development. A discussion was also held regarding Brook Plaza. There are no other large water mains in the area other than the main on County Line Road. The principal water supply for that plaza is limited to the hydrant located

at the entrance to the plaza from County Line. The next closest large main hydrants are at Melody Lane, and in front of the entrance to Prospect Pointe Apartments. There is also a hydrant on Pawnee St. at County Line on the Lakewood side of the road.

7) 5501: The newly issued license tags for 5501 will be installed on Monday March 18.

8) Captain Moore is working on initializing the newly purchased Tablets. FF's Pat Hilger and John Perrotto are assisting with the project.

9) The repaired radio for 5530 is still not programmed properly and has to be returned to Quality Communications (third time). 5520 is handling.

10) As a follow-up from the meeting held on purchasing at District 3 offices, Captain Moore is developing a bar code scanner/reader program to help speed up the inventory process.

11) A total of eight volunteers provided an overnight stand-by crew at Station 55 for Winter Storm Saturn on Wednesday March 6. The storm did not materialize as forecast however we had a crew in quarters. A total of 15 sturdy folding cots had been purchased prior to the event, some of which were used for this stand-by. A longer range solution for this issue will be made part of the strategic planning process.

12) Lt. Moroney's crew painted the conference room.

13) Stanley Sickel's Protected Building class will be rescheduled due to his last minute illness.

14) A surplus Pro-Pak was traded to Station 54 for two Scott Protégé gas detectors.

15) Engineer Halpin and Chief Waters completed the National Safety Council NJ Defensive Driver On-Line course.

### **Community Awareness**

- 1) Drill Demonstration nights: The first demonstration drill is tentatively scheduled for May 29 at Woodmere Apartments. Frank McDonnell advised that there are no outstanding issues with apartment managements, so we will be approaching their management staff to discuss our interest in conducting the drill at their site. The drill will simulate an apartment fire in one of the buildings. We will utilize our pre-plan information, prepare flyers and will release an announcement in advance regarding the demonstration drill. We will narrate the evolutions for the public, as well as provide information on smoke detectors, carbon monoxide detectors, and home escape plans, as just a few examples.
- 2) Station 55 provided an engine for community relations at the Knights of Columbus Cancer Fundraiser on Daytona 500 Sunday.
- 3) On February 21 Captain Moore conducted a Daisy Girl Scout troop tour of 55-1.



## **Member Recruitment and Retention**

- 1) New members Dennis McGuire, Ray Tremer III and Chris Drury have been successfully processed through the enhanced electronic background checking procedure utilizing the National Center For Safety Initiatives (NCSI). All new prospects will be processed through the electronic background process going forward prior to fire company membership action.
- 2) Dennis McGuire, Ray Tremer III and Chris Drury have completed their physicals, approvals for interior firefighting have been received back for Dennis and Ray, and Chris' should be arriving within the week. Tremer and McGuire are now cleared to respond.
- 3) Fire Explorer Program – Selected adult fire fighter members are in the process of completing the on-line certification program. FF's Angel Liranzo and George Bergner are coordinating our efforts.

## **Training**

- 1) A total of 124 Jackson fire fighters completed the Annual RTK, BBP and Haz Mat Training held during February. There will be a day-time make-up BBP/RTK/HazMat class in April.
- 2) On February 28 a day-time RTK/BBP/ HazMat and Radiological class was held at 55-1 with 28 in attendance.
- 3) PFF's Biazzo and Bedrose are doing well so far in their FF I classes at Burlington and Toms River.
- 4) Second Joint Training Task Force Seminar to be held on Saturday 11/2: Chief Billy Goldfeder is the keynote speaker.
- 5) Captains Moore and Siedler are working on the possibility of scheduling RIT training in Jackson since we have been closed out of the Monmouth Fire Academy class. Chris Aldrich Car 14 will be working on this for us with Ray VanMarter of OCFA.
- 6) On February 18, Station 54 hosted an Ice Rescue Awareness class and five Station 55 members completed the training.
- 7) Eight Station 55 members completed Forcible Entry training on February 19 at the Southard Fire Department.
- 8) Arson Awareness Class was held at Station 57 on March 13, 2013, starting later than planned but still completed following a structure fire on Brookwood Drive.
- 9) EMS Classes with CEU's will begin starting this Thursday, and will continue each month.
- 10) Station 56's Big Rig Rescue class has been postponed due to the instructor's sudden illness.
- 11) Each monthly officers meeting has contained an officer development training segment to focus on specific target hazards. At the February and March meetings, A/C Carson and

Captain Moore each gave excellent overviews of Woodmere (Carson) and Pineview Apartments (Moore), followed by a very productive tactics and strategy discussion by the officers. A specific target hazard will be presented by other officers each of the remaining months of the year.

- 12) Captain Siedler has confirmed Smokehouse Training at the Toms River Academy on the following dates: Wednesday April 24; Sunday April 28, and Wednesday May 1.

### **Significant Incidents**

- 1) February 27 Oven Fire on Shadow Creek in Westlake, IC was Captain Moore. A compliment was received by the homeowner who happens to be a trustee of the Association.
- 2) February 28 Woodlane Road working structure fire. First-in engine crew on 5541 did a great job in quickly locating and knocking down the fire. Moderate fire damage and extensive heat and smoke damage throughout. Southard provided coverage for 55's area.
- 3) March 3 Winding Ways Penny Lane working structure, heavy fire with exposures on sides Bravo and Delta located 15 and 12 feet away respectively. Aggressive attack by 55 and 57 crews limited the fire spread -- with assistance from Station 54 as RIT and 56 with additional personnel. Southard also assisted and provided coverage for 55's area.
- 4) March 9 at 0415 hours Mutual Aid response to Southard Howell Township for working fire at Moon Motel on Southbound Route 9.
- 5) March 13 structure fire at 62 Brookwood Parkway. Minor fire damage, moderate smoke damage on top floor. Handled by 55 and 57. Southard provided coverage for 55's area.

### **Financial**

FEMA Sandy storm claim completed and filed with the agency. FEMA again requested copies of the respective sections of the District's insurance policies for property and workers compensation to complete the documentation.

### **Insurance Services Office PPC Survey**

- 1) New salvage covers received and are in process of being placed on apparatus.
- 2) Working with the MUA, new hydrant tests will be conducted in the front of Rodriguez school on the Larsen Road side and at Brook Plaza.
- 3) We are seeking to trade a fire department a piece of surplus equipment for a distributing nozzle.

We will be reaching out to ISO to revisit the fire district in the near future.

### **International Association of Fire Chiefs**

- 1) We request that Captain Moore and Chief Waters be authorized to participate in the International Association of Fire Chiefs (IAFC) conference scheduled for August 13-17 in Chicago IL. The conference includes high quality educational seminars and officer development workshops. It is suggested that Captain Moore become an affiliate member

- of the IAFC for a \$95 annual fee, which will allow for registration at the conference at the member rate (\$615). The expenses for the trip will require hotel, airfare, and conference registration.
- 2) District 3 may have a unique opportunity to be one of 17 fire departments that are highlighted during the IAFC conference and for a following period of one year. IAFC TV has expressed interest in creating a professionally produced video clip of our district's working relationship with New Jersey Natural Gas Co. (NJNG) specifically concerning the process of updating our standard operating guidelines, purchase and use of advanced technology gas detection devices (the GMI GT-42's), and their use at the Dogwood Drive major gas leak incident that occurred at the tail end of Superstorm Sandy. Participation in the program would cost \$19,500. Such a program is not budgeted and would be cost-prohibitive for District 3 to undertake on our own. Consequently, NJNG was contacted on a preliminary basis regarding their interest in providing financial support of this initiative -- possibly working with Heath Consultants (that sold and trained us in use of the GT unit) and the Scottish gas detector manufacturing company GMI. The IAFC TV professional film production company's representative from the United Kingdom contacted us to review in detail how the process works. A film crew would visit us and NJNG here, and through approximately 1-2 hours of filming, would edit the tape down to create a 5 minute clip that would be spotlighted during the conference, and also would appear on the IAFC website for one year. The intellectual rights for the entire film shot on location (all 1-2 hours' worth) would become the property of the fire district, NJNG, any other financial supporter, and could be utilized for any number of purposes as approved by the fire district and NJNG. Participation in the project would help reinforce the value of the fire department to our taxpayers regarding our adoption of new technology and innovative ways to serve the residents of our district and town. These uses include public relations, recruitment, marketing, and other similar concepts. We are requesting the support of the Board to continue the discussions and development of funding.

Respectfully submitted,

Michael R. Waters  
Fire Chief



# JACKSON BUREAU OF FIRE SAFETY

## FIRE DISTRICT NO. 1 \* 2 \* 3

200 KIERYCH MEMORIAL DRIVE  
JACKSON N.J. 08527



FRANK McDONNELL  
FIRE OFFICIAL

Phone (732) 928-1666x14 Fax (732) 928-6500  
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### FIRE OFFICIAL REPORT March 1, 2013

1. Fire safety PSA press release for February "Outdoor Fire Safety"
2. Website hits 911- completed updating website.
3. Company crews will be doing fire prevention within the school system next month.
4. There are several ICC National Certification Examinations testing for **new inspectors** scheduled below.  
Saturday, June 8, 2013, 8:00AM at the Burlington County Emergency Services Training Center, 53 Academy Drive, Westampton (Mt. Holly), NJ 08060, and the site code is 5206. Deadline to register is April 26, 2013.  
Saturday, September 14, 2013, 8:00AM at the Middlesex County Fire Academy, 1001 Fire Academy Drive, Sayreville, NJ 08872, and the site code is 5185. Deadline to register is August 2, 2013.  
Saturday, December 14, 2013, 8:00AM at the Ocean County Fire and EMS Training Center, 200 Volunteer Way, Waretown, NJ 08758, and the site code is 5186. Deadline to register is November 1, 2013.

ACTIVITY	DISTRICT 1	DISTRICT 2	DISTRICT 3	TOTAL
LHU Periodic Visits	2	6	8	16
LHU Reinspection Visits	13	7	7	27
NLHU Periodic Visits	34	55	76	165
NLHU Reinspection Visits	22	23	57	102
Fire Permits Issued	15	66	24	105
Complaints/Follow-up	7	15	23	45
Imminent Hazards Issued	0	0	0	0
Penalties Issued	3	5	7	15
Fire Investigations/Notifications	2	2	2	6
Construction Plan Reviews	1	1	1	3
Smoke Detectors Giveaways	0	0	4	4
Fire Safety Presentations	0	0	8	170 Students
Fire Extinguisher Training	0	0	0	
Summons Complaints Issued	0	0	0	
Juvenile Fire Setter Interviews	0	0	0	0
INCOME	District 1	District 2	District 3	Total
Local Registrations Fees Paid	\$562.40	\$2,120.00	\$1,625.00	\$4,307.40
LHU Registrations Fees Paid	\$0.00	\$0.00	\$0.00	\$0.00
Fire Permits Fees Paid	\$42.00	\$84.00	\$250.00	\$376.00
Construction Plan Fees Paid	\$50.00	\$0.00	\$0.00	\$50.00
Penalties 2.12 Paid	\$275.00	\$225.00	\$75.00	\$575.00
Dedicated Penalties 2.12A Paid	\$43.75	\$0.00	\$0.00	\$43.75
Summons fines	\$0.00	\$0.00	\$0.00	\$0.00
Miscellaneous	\$0.00	\$0.00	\$10.00	\$10.00
<b>REVENUE RECEIVED</b>	<b>\$973.15</b>	<b>\$2,429.00</b>	<b>\$1,960.00</b>	<b>\$5,362.15</b>
OUTSTANDING	\$10,808.50	\$37,758.45	\$25,386.50	\$73,953.45
LHU OUTSTANDING	\$8,297.15	\$12,881.43	\$11,849.44	\$33,028.02
<b>TOTAL REVENUE</b>	<b>\$20,078.80</b>	<b>\$53,068.88</b>	<b>\$39,195.94</b>	<b>\$112,343.62</b>